







Market & Financial Update

Vision 2020 – Strategies & Outlook

Final Message



Favorable regional exposure

- Presence in strongly growing markets West and Central Java
- Strong RMC position in Jakarta with pull-through on CEM

Innovative ways to maintain cost efficiency

- Innovative ways to maintain competitive cash cost, while still maintaining high product quality, environmental, social, and governance
- Absence of interest costs further enhances our competitiveness

Best access to market

- Strong distributors' network and strategic terminals location, in addition to our Plant proximity to home market area
- Tiga Roda awarded Best Brand for 11th consecutive year

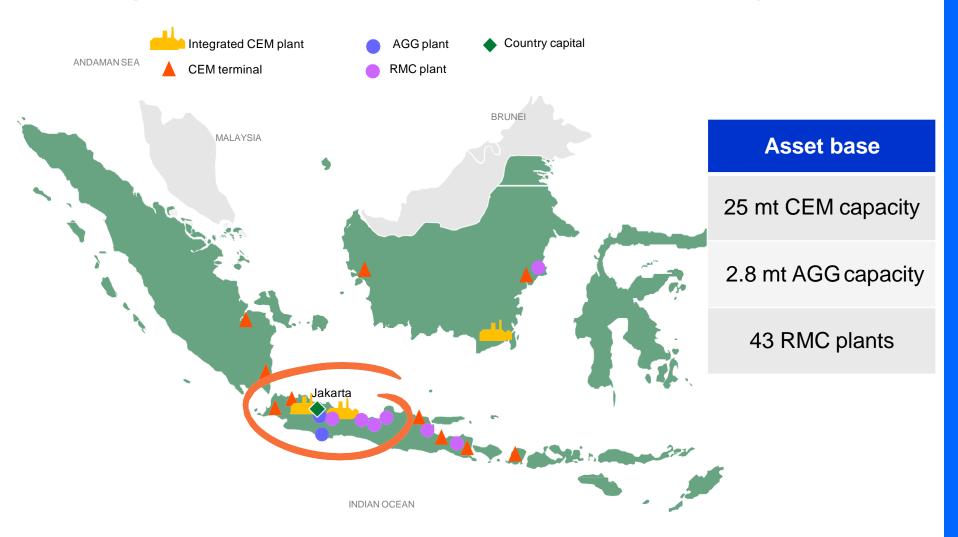
Further potential from market upswing

- Supply-demand gap set to reduce
- Multiplier effect to private sectors after massive infrastructure built
- Favorable macroeconomic drivers population: growth & urbanization
- Consolidation imminent: smaller players operating at cash losses

Strong position with further upside potential

Strong footprint in West Java as a key advantage





West Java is one of the fastest growing part of the country

Strategic location of plants & terminals



13 CEM	8 CEM	2 AGG	39 RMC	18	172
plants	terminals	plants	plants	distributors	warehouses

Market position	Trends & potential	Strategy & focus
50% market share in West Java and 40% in Jakarta.	Huge infra projects in West Java, such as Jakarta-	 Defending market share in home market by dual-brand
Strong RMC presence in Jakarta with pull-through effect on cement.	Cikampek & Bogor-Ciawi toll road, LRT, MTR and Kertajati airport.	strategy, marketing initiatives and increasing the RMC footprint.
Strategically-placed warehouses in all main areas of Jakarta.	Increased demand for better quality housing in the capital region driving cement consumption per capita.	 Being a reliable partner for infrastructure providing quality bulk cement & concrete.
Well-known premium "Tiga Roda" brand.		Increasing AGG presence to benefit from vertical integration.

Close location to the strongest growing markets of West Java & Jakarta





Our premium brand	Perception	Award
TOP HOOP	 "Tiga Roda" brand is perceived to have best quality & service in the country. "Top Brand" since eleven years. In 2017, we won in the three categories: cement, white cement and mortars. 	TOP

Results of the Top Brand survey 2017								
Cement		White cer	White cement		Mortar			
Brand	Votes	Brand	Votes		Brand	Votes		
Tiga Roda	53%	Tiga Roda	38%		Tiga Roda	35%		
Semen Gresik	15%	Semen Gresik	17%		Mortar Utama	27%		
Tonasa	13%	Mortar Utama	17%		Holcim	19%		

"Tiga Roda" is the strongest brand in Indonesia

Slide 6 - 16 Aug 2018 H1 2018 Results - Indocement



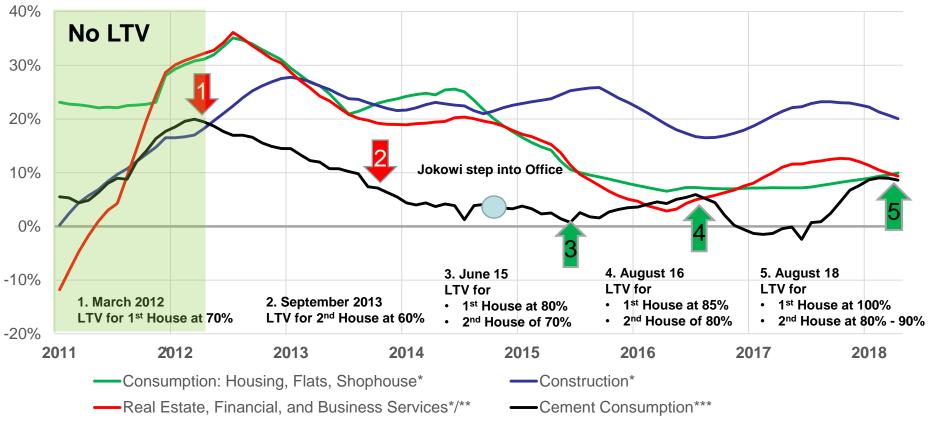


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New LTV Relaxation Regulation to Boost Property Sector



^{*} Growth of average 12 month balance

Source: Bank of Indonesia, Indonesia Cement Association

- Loan To Value introduction in 2012 successfully cool off the massive credit growth
- Easing of LTV regulation in 2015 and 2016 were not successful to stimulate credit growth as economic growth still stagnant amid low consumption and investment
- Jokowi focus on infrastructure spending helped drive construction sector and lead to recovery in cement demand
 particularly bulk sales. Slower property sector towards the end of 2016 were related to scrutiny by tax authority,
 which was resolved via tax amnesty in 2017.

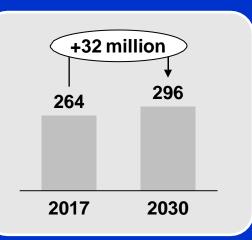
^{**} June 2017 up to 2018 using recalculated figures – changes method in Central Bank

^{*** 12} month rolling growth

Indonesia – Favorable macroeconomic environment

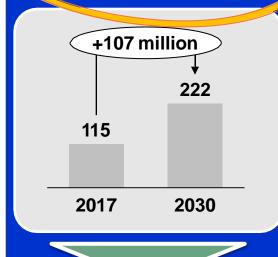


Strong population growth



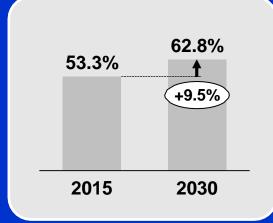
One of the fastest growing countries globally

Key: growing middle class



Middle class will have doubled by 2030

Upward trend in urbanization

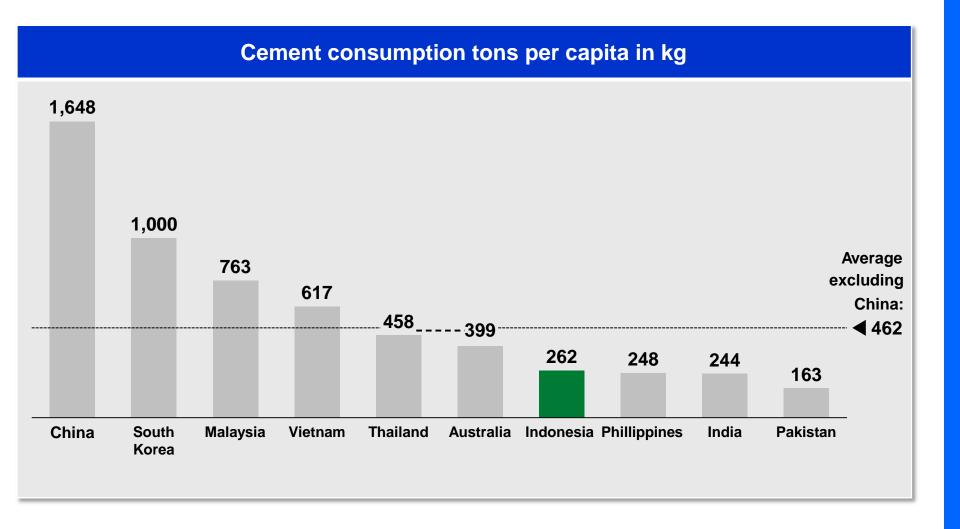


By 2050 almost 75% of the population will live in urban centers

Significant long-term growth potential

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Long-term potential of Indonesia is clearly visible



Significant headroom for growth

Recent years were challenging but the worst is left behind



New entrants adopted low-pricing policies to gain market share which put pressure on pricing in the recent years.

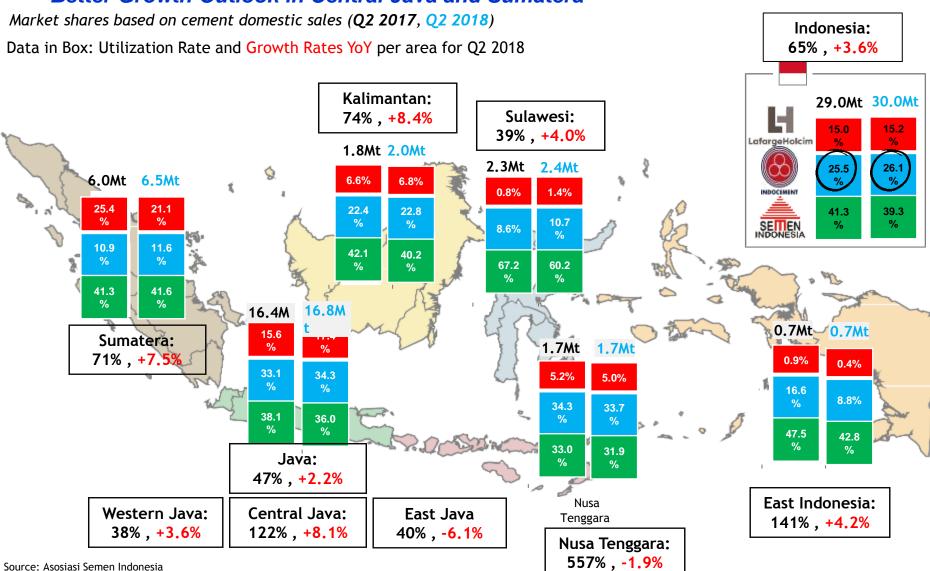


Our dual-brand strategy has successfully stopped a falling trend in pricing.



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Better Growth Outlook in Central Java and Sumatera





Solid footing to capitalize on demand recovery in key markets

Near bottom: <10% vol. growth rate from Boom lowest point in '14 - '18 Recovery: 10% - 30% vol. growth rate from lowest point in '14 - '18 Strong Recovery: >30% vol. growth rate from lowest point in '14 - '18 Recession Indonesia Year-to-Date (in Tons) 2018-06 2017-06 Regions 2018 2017 Inc./Dec. INTP SMGR SMCB INTP SMGR **SMCB** 2,182,822 2,220,599 42.2% 13.5% 26.8% 40.3% 15.7% 26.6% 43.4% 23.4% 44.1% 24.5% 1,451,041 1,389,937 61,104 10.0% C. Java West Java 50.5% 256,625 17.1% 14.6% 50.2% 19.6% 12.9% 4,370,457 4,113,832 354,996 4.193,609 3,838,614 33.6% 43.0% 17.5% 33.8% 42.8% 15.5% Central Java 494,091 498,959 19.5% 27.1% 46.8% 17.2% 30.1% 41.0% Yogyakarta 12.2% 4.113.723 4,381,268 66.2% 14.5% 11.3% 67.8% 11.7% East Jawa 17.4% 33.1% 15.6% 16,805,743 16,443,208 362,535 2.2% 34.3% 36.0% 38.1% W. Java 8,004,320 7,724,368 279,952 46.9% 17.3% 46.2% 19.4% 17.1% 16.3% Western Java Jakarta 6,481,428 6,028,820 452,608 11.6% 41.6% 21.1% 10.9% Yogyakarta 41.3% 25.4% Sumatera Banten 1,969,477 1,816,932 152,545 8.4% 22.8% 22.4% 42.1% 40.2% 6.8% Kalimantan 6.6% E. Java Nusa Tenggara 2,428,594 2,334,976 10.7% 60.2% 1.4% 8.6% 67.2% 0.8% Sulawesi Sumatera 31.9% 34.3% 33.0% 1,671,674 1,703,465 33.7% 5.0% 5.2% Nusa Tenggara Kalimantan East Indonesia 694,996 666,851 8.8% 42.8% 16.6% 47.5% 0.9%

Significant future potential as key markets are nearing bottom and enter recovery phase

Sulawesi

East Indonesia

13,246,169 12,551,045

30.051.912 28.994.253

Outside Java

Indonesia

5.5%

3.6%

695,125

.057,660

15.7%

26.1%

43.6%

39.3%

12.3%

15.2%

15.6%

25.5%

45,4%

41.3%

14.1%

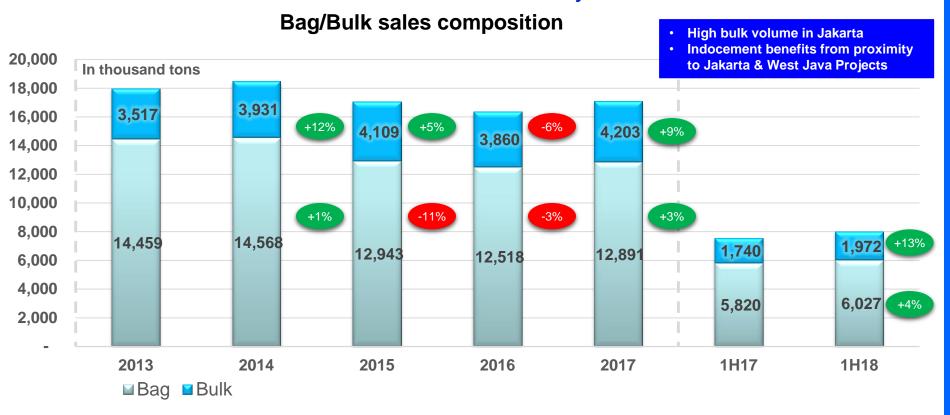
15.0%

Source: Indonesia Cement Association



Indocement's Strategies under Current Tight Competition:

More bulk sales focus - as Jakarta & West Java Projects started



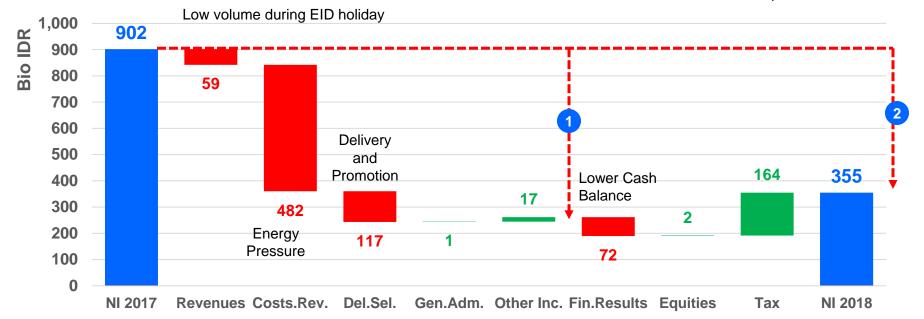
- Recovery of bag sales pointing to higher growth in the H2 2018
- Portion of bulk sales increased in H1 2018
- Composition of bag vs bulk sales in H1 2018 is 75% vs. 25%
- Indocement positions itself as a reliable partner for infrastructure projects providing quality bulk cement and concrete at timely delivery



Consolidated Statement of Comprehensive Income

Description	H1 2018	H1 2017	Varia	nce
Description	Bio IDR	Bio IDR	Bio IDR	%
Total Sales Volume	8,347	7,932	415	5.2%
Domestic	8,318	7,829	489	6.2%
Export	29	103	-74	-71.9%
Net Revenues	6,484.4	6,543.7	-59.3	-0.9%
Gross Profit	1,699.6	2,241.2	-541.7	-24.2%
% of Net Revenues	26.2%	34.2%		
Operating Income	254.7	894.6	-639.9	-71.5%
% of Net Revenues	3.9%	13.7%		
EBITDA	876.1	1,438.8	-562.7	-39.1%
% of Net Revenues	13.5%	22.0%		
Income before Final Tax and Income Tax Expense	426.4	1,136.8	-710.4	-62.5%
Net Income for the Period	355.1	901.8	-546.7	-60.6%
Other Comprehensive Income for the Period, Net of Tax	1.6	0.7	0.9	-133.7%
Total Comprehensive Income for the Period	356.7	902.5	-545.8	-60.5%

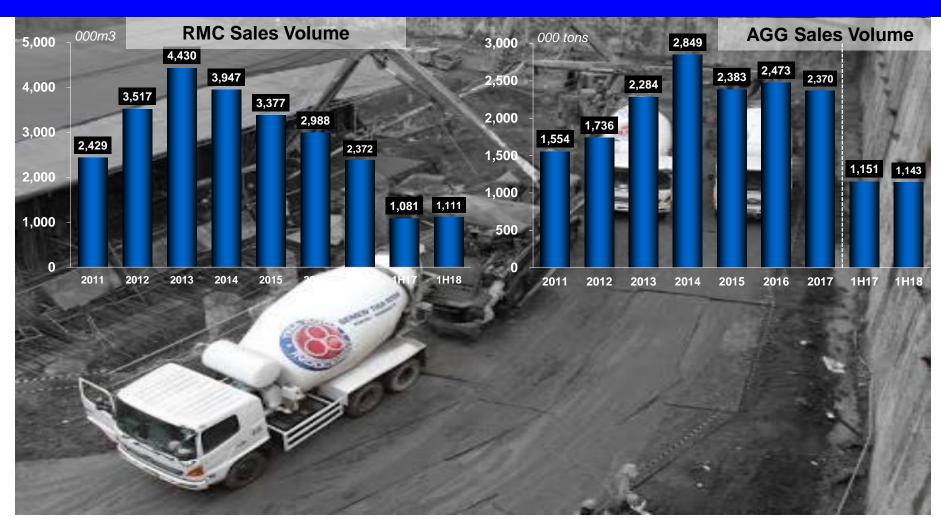
- EBITDA margin reduction from 22.0% to 13.5% contributed by
- a. Lower sales volume during EID holiday due to truck ban that causes effective day to be 1 week lower than last year
- b. higher cost of production amidst soaring coal prices,
- higher delivery expenses related to Tarjun plant overhaul prompting delivery to Eastern Indonesia from Citeureup





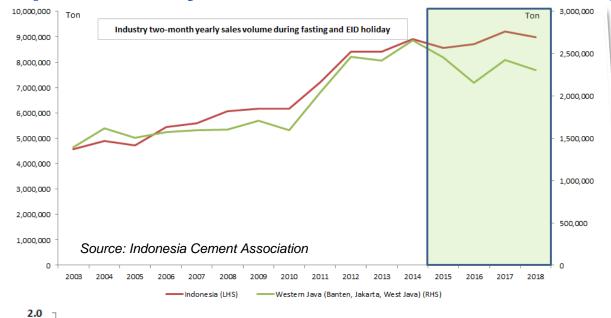
Indocement's Strategies under Current Tight Competition: Vertical Integration in Ready-Mix Concrete & Aggregates

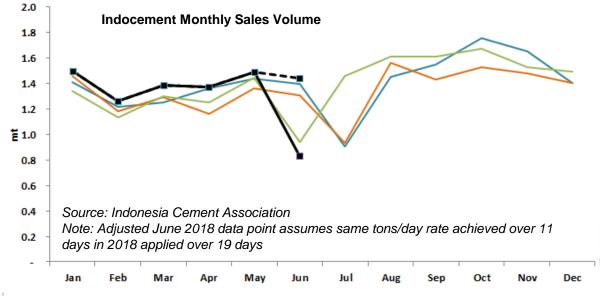
Strengthening Ready-Mix Concrete business particularly high-grade quality in order to meet the increase demand of infrastructure development in Indonesia.



Impact of truck ban and road closure to cement sales particularly severe in Western Java region







2017

2016

- Industry sales volume during Ramadhan and Lebaran in Western Java has fared worse compared to nationwide sales volume during same time period in the past four years due to truck ban and road closure
- Truck ban and road closure has limit Indocement shipment to Central Java and given the Company concentrated presence in Western Java, the regulation hurts Indocement most
- Indocement sales volume remain robust as indicated by adjusted June 2018 sales volume.



Balance Sheet

Description	Jun 30, 2018	Dec 31, 2017	Variance	
Description	Bio IDR	Bio IDR	Bio IDR	%
Current Assets	10,721.3	12,883.1	-2,161.8	-16.8%
Non-Current Assets	15,739.9	15,980.6	-240.7	-1.5%
Current Liabilities	3,321.0	3,479.0	-158.0	-4.5%
Non-Current Liabilities	803.9	828.1	-24.3	-2.9%
Equity	22,336.3	24,556.5	-2,220.2	-9.0%
Total Assets = Total Liabilities + Equity	26,461.2	28,863.7	-2,402.5	-8.3%

- Cash and cash equivalents at IDR 5.5 trn.
- Capital expenditures for H1 2018 was IDR 282.3 bio.
- Dividend Payment history:

in Bio IDR	2012	2013	2014	2015	2016	2017
EBITDA	6,650	6,874	6,853	6,011	4,649	3,065
Net Income	4,763	5,218	5,154	4,259	3,800	1,838
Capex	1,063	2,200	3,865	2,644	1,839	1,547
Dividend*	1,657	3,313	4,970	1,528	3,420	2,577
% Div. Payout	34.8%	66.1%	94.3%	35.1%	88.4%	138.6%

^{*}To be distributed in the following fiscal year





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Vision 2020 – To be the prominent cement producer in Indonesia



Highest operating margin in the industry

- Turn around in selling price
- Cost leadership

Highest customer satisfaction & increase market share

- "Sales is a Science" program to increase our sales and create customer value
- "Customers' Choice" due to quality and on-time delivery services
- "Dual-brand strategy" to keep high market share in home market in Java

Stronger vertical integration

- Expanded aggregates position
- Strong RMC business in Java with a significant pull-through in cement

Digitalized supply chain

> Enhance end-to-end supply chain to optimize logistic & distribution cost

Generate higher cash flow

Shared service center covers all business lines to enhance working capital management

Keep position as "Strong & Trusted" products with the prominent quality and services







Potential market consolidation as an additional upside



Newcomers operate at cash losses

Unfavorable cost structure due lower capacity and inferior equipment

Interest to be paid on debt-financed investment

Weak pricing & energy cost inflation

No sustainable business model

Consolidation seems to be imminent

Newcomers actively look for buyers for their assets

Consolidation will clearly improve the pricing in the market

We cautiously check the possible options in the market

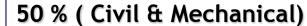
We will participate the consolidation only if there is a clear value creation, limited operational risks and a reasonable price

Newcomers under cash pressure as market turned down since they commissioned new capacities

New Terminal Lampung - Progress June 2018



- Located in Katibung, South Lampung
- ✓ Coverage area: Lampung
- √ 3 steel silos cement @ 4,000 ton (total cap. 12,000 ton)
- ✓ 1 Packers 180 ton/hour
- √ 1 Line of bulk loading system
- ✓ 1 Truck scale cap. 100 ton
- √ 1 Warehouse 1,000 M2
- ✓ Area 4.2 Ha
- ✓ 1 Jetty Port
- ✓ Commissioning Target: mid of August 2018
- ✓ Operating Target: September 2018











Dawuan Land Silo- Progress June 2018

- ✓ Located in Puspanegara village, Karawang – West Java
- Coverage area : Karawang & vicinity
- ✓ 2 steel silos cement @ 500 ton (total cap. 1,000 ton)
- √ 1 Line of bulk loading system
- √ 1 Truck scale cap. 80 ton
- ✓ Area 500 M²
- ✓ Commissioning Target: beginning of August - 2018
- ✓ Operating Target: mid of August - 2018



Building Permit process

60% (Civil & Mechanical)





Slide 24

8 Results - Indocement



Slag Cement Concrete fc' 35 – At Lampung Jetty

Mix Design						
Slag Cement General Type	539 kg / m³					
Silica Fume	20 kg / m³					

Time	13:30	14:30	15:30
Minutes	0′	30'	60′
Slump (cm)	16	15	15
Temperature (°C)	30 30 32		
Initial Setting Time	9 hours 30 minutes		



Mock-up Block for Thermal Properties (1.5x1.5x1.5m)

No	Cementitious		Peak Temperature (°C)	Placement Temperature (°C)		Heat of Hydration / 100 kg Cementitious (°C)
1	Slag Cement + Silica Fume	539 S.C. + 20 S.F.	86	30	56	10.02
2	100% Slag Cement	539	83.2	30	53.2	9.87

Compressive Strength (MPa)

Development

28

7

10

0

50

7

10

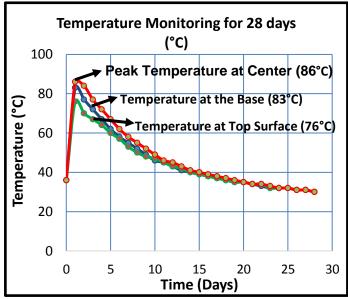
10

10

10

10

Age (Days)





Outlook of Indonesian Cement Market



National cement consumption growth started to turn positive and grew by 7.6% in 2017 (versus negative growth of -0.6% in 2016) and expected to grow by 7-8% in 2018



Consumption in 2018 will still be driven by infrastructure projects and some of commercial and residential projects that have been launched in 2017. However, US policies to increase interest rate and reduce corporate tax will somewhat affect Indonesia, i.e.: weakening exchange rate of IDR/USD and possible IDR interest rate increase. In turn, such macroeconomic condition will weaken demand in 2018



Strong concrete and bulk cement demand anticipated in Sumatera, Greater Jakarta, Central, and East Java in 2018 due to **Government's infrastructure projects and the multiplier effect projects.**



Coal price remained at elevated level.



Over supply will continue in next few years -- We still expect the continuing tight competition among 19 brands from 15 players (from 9 brands and 9 players previously) especially in Jakarta and West Java due to more players located in these areas will hinder the price to increase.





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Strong position with further upside potential



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